

The Financial Review asked 50 business people, ex-politicians, lawyers, lobbyists, academics and others to assess Malcolm Turnbull's first year in office.

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**Further comments on Mr Turnbull's first year in power**

Turnbull made the right call on Rudd's UN nomination, but should never have allowed, much less encouraged Rudd to even dream that he would receive Cabinet support.

**What should Mr Turnbull do over the next year?**

Prosecute firmly the reform of registered associations (unions) to address the lawlessness unveiled by the Heydon Royal Commission and reinstatement of the Australian Building and Construction Commission, withdraw and reconsider the budget superannuation proposals, continue to seek Parliamentary support for reduction in Commonwealth spending, even if frustrated by Labor, to build a platform of reforms for the next election.

**What is the prime minister's greatest missed opportunity in the past year?**

To lead and patiently prosecute a holistic reform agenda around tax, welfare and retirement savings along the lines he held out during his first 6 months as a core commitment, only to promote a series of short-lived tax thought bubbles - each meriting longer debate but lacking context and all quickly abandoned, and a series of ill-conceived, incoherent and retrospective changes to superannuation.

**What are the prime minister's greatest achievements in the past year?**

Reform of Senate voting laws, after years of corrupt preference harvesting, which reform Turnbull's predecessor was unlikely to have achieved. The benefits of this reform will likely be long lasting in securing a less fractious and accidental Senate composition once we return to normal half senate elections.

**Graham Bradley**

Former chairman of the Business Council of Australia

**Further comments on Mr Turnbull's first year in power**

Pleasingly he has made progress in changing the tenor of the Australian political debate.

**What should Mr Turnbull do over the next year?**

Follow through on his mandate to lead, negotiate and deliver good policy on workplace relations, tax, superannuation and budget repair. A big focus on lifting apprentice completions and quality.

**What is the prime minister's greatest missed opportunity in the past year?**

Turning the initial expectation and goodwill of the Australian public into a stronger policy mandate.

**What are the prime minister's greatest achievements in the past year?**

Putting workplace relations, tax, superannuation and innovation back on the agenda; creating real opportunities for Australian participation in building future naval platforms.

**Innes Willox**

Chief Executive of the Australian Industry Group

**Further comments on Mr Turnbull's first year in power**

He and his ministers have been accessible and approachable, leading to a good flow of information between the executive and key stakeholders.

**What should Mr Turnbull do over the next year?**

The Prime Minister needs to stay the course. He needs to reduce spending to repair the budget. He needs to use his institutional, political and moral authority as the nation's leader to inspire his government and the parliament to be brave enough to put aside partisan and factional agendas and act in the national interest.

**What is the prime minister's greatest missed opportunity in the past year?**

It was disappointing to see the Prime Minister put on hold the tax and federation white papers, which would have offered valuable expertise on reform options. Reform on both matters is overdue, but for reform to have broad popular and political support it will need hard evidence to back it up. If we don't make the tough

changes necessary to keep our economy competitive, we will go further backwards relative to our global peers.

**What are the prime minister's greatest achievements in the past year?**

The Prime Minister has put the private sector, which employs more than four out of every five Australians in the workforce, at the heart of national prosperity. He boosted the confidence of Australian employers and entrepreneurs through rhetoric and policies that support innovation, and put a tax cut for business as a key plank of his first budget and election campaign.

**James Pearson**

CEO, Australian Chamber of Commerce and Industry

**Grouping** Business leaders

**Further comments on Mr Turnbull's first year in power**

Despite the early euphoria no one should underestimate the difficulty he faced in holding on to power given internal dissension, budget limitations and middle class revolt.

**What should Mr Turnbull do over the next year?**

Build a leadership narrative around national cohesion and growth based on education and infrastructure development.

**What is the prime minister's greatest missed opportunity in the past year?**

Tax reform.

**What are the prime minister's greatest achievements in the past year?**

Survival. Developing the beginning of a growth story.

**Anonymous**

**Grouping –**

**Further comments on Mr Turnbull's first year in power**

It's been ok all things considered. We hear talk about wanting to see the old Malcolm but is that even possible given the constraints of office? What Australia needs is business & innovation. That's what he promised so let's ask him to start delivering on that.

**What should Mr Turnbull do over the next year?**

A National strategy that ensures all states are assessed fairly & more equitably. A genuine national strategy would be cohesive for the Nation as the disparate nature of the states is more apparent than ever.

**What is the prime minister's greatest missed opportunity in the past year?**

Some bold moves would show he means business - he needs to lead with assertiveness.

**What are the prime minister's greatest achievements in the past year?**

Seeing the Govt re-elected but all being said and done it's a time of transition and therefore a suitable timeframe to allow that to occur is required before hopefully it's full steam ahead with action (like turning the ship and then going forward).

**Anonymous**

**Click on thumbnails for detailed responses**

Anonymous

Anonymous

James Pearson

Innes Willox

Graham Bradley

**Further comments on Mr Turnbull's first year in power**

Malcolm Turnbull knows a bit about acting. He needs to take heed of the playwrights' credo: show don't tell.

**What should Mr Turnbull do over the next year?**

He needs to deliver on his justification for axing Tony Abbott. Oh, and ditch retrospective changes to superannuation.

**What is the prime minister's greatest missed opportunity in the past year?**

Uniting the nation by governing from the middle.

**What are the prime minister's greatest achievements in the past year?**

Winning the election despite a poor campaign.

**Peter Fray**

Former editor-in-chief, Sydney Morning Herald

**Further comments on Mr Turnbull's first year in power**

He doesn't seem to understand the transience of the opportunities of power - he has power now and should use it. He may never have it again and he has little to lose for if the govt keeps muddling along as it is now he will lose the next election and the leadership. He needs to be much bolder.

**What should Mr Turnbull do over the next year?**

Establish a clear policy agenda, and develop legislation to achieve it which is not provocative and which Labor or the Greens or Xenophon many support - so as to strengthen the centre of our politics - and put in place legislation which has some bi-partisan support and that Labor won't try to dismantle when it returns to govt.

**What is the prime minister's greatest missed opportunity in the past year?**

Staring down the conservatives in his party. They have no where else to go - as they can't change leaders at this stage.

**What are the prime minister's greatest achievements in the past year?**

Getting rid of Tony Abbott and making the national conversation more civil. Toning down the fear and aggression.

**Judith Brett**

Professor of politics, La Trobe University and author "Robert Menzies Forgotten People"

**Further comments on Mr Turnbull's first year in power**

When the going gets tough, the tough gets going. Now is the time to govern. Australia cannot afford inconsistency of messages. I remain confident of good government being delivered.

**What should Mr Turnbull do over the next year?**

Develop the vision, develop the strategy to deliver the vision, and advocate to the public the value of the vision.

**What is the prime minister's greatest missed opportunity in the past year?**

Failure to articulate a vision for Australia 2050.

**What are the prime minister's greatest achievements in the past year?**

Won Government! Just.

**Jeff Kennett**

Former Liberal premier of Victoria

**Further comments on Mr Turnbull's first year in power**

Most Australians were pleased when Malcolm Turnbull replaced Tony Abbott as PM. He had widespread support but, through raising expectations and then under-delivering, by seemingly being too on the leash of his party room, and by too often ending up on the back foot reacting to events rather than shaping them, he has disappointed and disillusioned. But all is not lost; unlike several of his predecessors in the role after they lost the public's confidence, there remains goodwill towards him and hope that he will become the leader we thought he would be.

**What should Mr Turnbull do over the next year?**

Choose two or three worthwhile and progressive policy initiatives, sell them to the public and his government, and implement them.

**What is the prime minister's greatest missed opportunity in the past year?**

Failing to develop, "sell" and legislate a more comprehensive and well-thought-out tax restructure, especially after raising expectations so much by putting lots of interesting options "on the table".

**What are the prime minister's greatest achievements in the past year?**

1. Winning the Liberal Party leadership after a well-timed challenge;
2. Restoring a degree of dignity, poise and decency to the PM role that Australians feel comfortable with.

### **John Stuckey**

Former head of McKinsey Australia

#### **Further comments on Mr Turnbull's first year in power**

He has changed the bellicose language in Government but has been dilatory in delivery of tangible outcomes.

#### **What should Mr Turnbull do over the next year?**

Create a business friendly environment that values what business provides to the whole community

#### **What is the prime minister's greatest missed opportunity in the past year?**

Translating policies into actions.

#### **What are the prime minister's greatest achievements in the past year?**

Dialogue with Australians and pushing the Government more to the centre.

### **Susan Parr**

Chairman of the Tasmanian

Chamber of Commerce

#### **Further comments on Mr Turnbull's first year in power**

The Turnbull Government lacks a cohesive, national investment in Australia's young people. Our future ability to deal with an ageing population and decreasing tax base, sustainability of the planet and rising inequality is dependent on creating opportunities for young people to innovate, contribute and lead Australia's future. Turnbull needs to come to the table with young people.

#### **What should Mr Turnbull do over the next year?**

Drive equitable, future focussed school, vocational and higher education reform to ensure young Australians are equipped to be one of the most sought after workforces in the world.

#### **What is the prime minister's greatest missed opportunity in the past year?**

Clarity of vision about what Australia's future looks like and what change means in practice for all Australians.

#### **What are the prime minister's greatest achievements in the past year?**

Focusing the country on a need for innovation, an entrepreneurial mindset and rethinking the skills and capabilities we will need in the future.

### **Jan Owen**

CEO of the Foundation for

Young Australians

#### **Further comments on Mr Turnbull's first year in power**

Malcolm Turnbull's first year in power will be regarded as one of missed opportunities in which he failed to articulate a credible economic plan, and, inexplicably, enabled an unmarketable Bill Shorten to lever himself out of a political remainder bin.

#### **What should Mr Turnbull do over the next year?**

Get an economic plan fast focused on budget repair and tax reform. He needs to regain control of the political agenda. Most of all, he must be bold.

#### **What is the prime minister's greatest missed opportunity in the past year?**

When he ran up the white flag on tax reform thus squandering an opportunity to fight an election on the issue allied with the imperative of getting the budget under control.

#### **What are the prime minister's greatest achievements in the past year?**

Facilitate a return to sanity in the climate change debate and in the process bring encouragement to the renewables sector.

### **Tony Walker**

Adjunct Professor, Latrobe University and former International Editor, The AFR

#### **Further comments on Mr Turnbull's first year in power**

Mr Turnbull is a weak Prime Minister who ran a mean-spirit electoral campaign that basically ignored the trade unions, the boats and completely alienated the conservative base of the Liberal Party. I personally will never vote Liberal again until he is finally gone.

#### **What should Mr Turnbull do over the next year?**

Australians do not appreciate treachery and betrayal in their political leaders. The electorate does not like Mr Turnbull and so he should resign or be forced to resign.

#### **What is the prime minister's greatest missed opportunity in the past year?**

Malcolm Turnbull has refused to amend Section 18C of the federal Anti-Discrimination Act, though it could be done easily by amending the legislation. Even if it failed to pass the Senate, attempting to get rid of 18C at least would convey the correct message that this government really cares about freedom of speech. This would at least regain for the Liberal Party a little moral high ground.

#### **What are the prime minister's greatest achievements in the past year?**

I can't think of any possible achievement by the Turnbull government. All the existing policies that so far have been successful were actually implemented by the previous Abbott government - stopping the boats for instance.

### **Augusto Zimmermann**

Commissioner, Law Reform Commission WA, associate dean, Murdoch University law school. Nationals

#### **Further comments on Mr Turnbull's first year in power**

The Prime Minister is at his best when he paints his vision for the future and engages in that narrative consistently. This isn't an optional extra. Being able to bring everyday Australians with you - to communicate honestly about the opportunities, the challenges, and the path to a better future - is a crucial for the leader of our country. This includes humbly acknowledging when the answers are not yet known. It is what Australians are calling for.

#### **What should Mr Turnbull do over the next year?**

Use the power of the institution of the Prime Minister with respectful authority to patiently explain (over and over again if necessary) the three to five key steps Australia needs to take to maintain our enviable status as one of the best countries in the world to live. And then bring people together to jointly design and implement the steps - even trying different approaches to allow for learning along the way.

#### **What is the prime minister's greatest missed opportunity in the past year?**

Focussing on disruption and innovation without acknowledging all the forms that innovation takes or setting out a clear plan for everyday Australians to build their capability to take part in the next chapter of the great Australian story. Innovation can be alienating if it's always talked about as high-tech, world-beating, and done by a bearded guy in a garage. How does the ordinary person engage with that? Innovation is not invention; it can be as simple as improving a current product, service, or process - or better meeting a customer's or user's needs. Australians of all walks of life do this all the time even if they don't call it innovation - just ask any small business owner. In fact, Australians have been innovating since well before European settlement. And, while it's true that we're going to have to get used to disruption across many industries and sectors, disruption is pretty scary if it's happening to you and you can't take advantage of it or find employment elsewhere. It's not enough for us Australians to just want to do something about it - we also have to have the capability to do it, and believe we have that capability. That takes work. It takes learning new knowledge, new skills, and even new behaviours. And it takes practice. We need a plan to build the innovation capability of all Australians in all sectors of society.

#### **What are the prime minister's greatest achievements in the past year?**

Reframing the discussion about Australia's future as positive, while being realistic about the challenges ahead and the forces of change that Australia has little control over.

### **Ralph Ashton**

Executive director, Australian

Futures Project

#### **Further comments on Mr Turnbull's first year in power**

Came in with such promise but is too restrained by his own party and unwilling to take a stand, thus has failed to deliver on many fronts.

**What should Mr Turnbull do over the next year?**

Decide that he will LEAD, be decisive. Consult of course but not be manipulated by the Abbott rump. If the party or the nation will not follow, go back to his previous (stellar) careers. Surely he does not need this job so why hang on to it if he is not going to make a positive difference? Set a new tone for the political debate - one based on reason, goodwill and cooperation - reset the destructive negativity in the parliament promulgated by Abbott. Concentrate on what matters: policy, not partisan nor personal disputes.

**What is the prime minister's greatest missed opportunity in the past year?**

To fight for his principles, make things happen, take whatever personal risks are required to move the Liberal party forward and either bring them along or leave the arch-conservatives behind.

**What are the prime minister's greatest achievements in the past year?**

Displacing Tony Abbott (in my view, a disaster of a PM).

**Ted Blamey**

Former president of the Harvard Club of Australia. Liberals

**Further comments on Mr Turnbull's first year in power**

Turnbull survived the election by the skin of his teeth. Despite his numerous missteps and errors of political and policy judgment he still has the opportunity to be a successful prime minister. But he has to realise that the prime ministership is a job - not a role. He is going to have work harder and think harder, and he's going to have to stop treating half of his own parliamentary party, and most of the membership of the Liberal Party as his enemy. Before he can govern for all Australians, he's going to have to govern for all his party. Before too long Malcolm Turnbull is going to cease to have time on his side. In twelve months' time he will not want to have people scratching their heads wondering what have been his achievements after two years in office.

**What should Mr Turnbull do over the next year?**

He should govern like he promised he would. He promised a 'thoroughly Liberal'. He should commit to do three things: - cut the burden of red tape by at least 10 per cent in the current term of government, introduce no new taxes or tax increases (ie the government should make NO changes to superannuation), cut government spending as a share of the economy by at least 5 per cent of the next five years (which is less than half the expenditure reduction made by either Bob Hawke or John Howard).

**What is the prime minister's greatest missed opportunity in the past year?**

Turnbull's missed opportunities are too numerous to mention - in areas such as red tape reduction, freedom of speech, reform of the federation, and even matters like liberalising the market for motor vehicles. Perhaps the single biggest missed opportunity is the Coalition's inability to prosecute the case against the Labor opposition and their recipe for higher taxes and bigger government - given that basically that's what the Coalition is promising too.

**What are the prime minister's greatest achievements in the past year?**

It's difficult to say anything the PM has done so far qualifies as 'great'. It's as if he and the Cabinet are waiting for something to happen - what precisely no-one knows. Certainly the government has done some worthwhile things - for example pursuing reforms to the construction industry - but at the moment the PM can only be judged on potential not performance.

**John Roskam**

Head of the Institute of Public Affairs

**Further comments on Mr Turnbull's first year in power**

Too many missed opportunities and no clear direction philosophically and thus in policy terms.

**What should Mr Turnbull do over the next year?**

Fix the budget, further deregulate, look at Indigenous spending outcomes, combat welfare entitlements, devolve more responsibilities to the states, not increase taxation, re-think the submarine purchase, keep the free trade fires burning.

**What is the prime minister's greatest missed opportunity in the past year?**

State income tax and thus reshaping federalism, budget repair, deregulating higher education.

**What are the prime minister's greatest achievements in the past year?**

Starting to promote talented people to the ministry, ie: the next generation, the year 1 phonics test.

**Greg Lindsay**

Executive director and founder of the Centre for Independent Studies

**Further comments on Mr Turnbull's first year in power**

The future belongs to Malcolm Turnbull. For \$7b over three years out of a budget of over \$1600b, he can create an annual revenue for Australia of over \$30b a year in export revenue and \$10b a year in increased tax revenue so long as he doesn't give all of this development to foreigners. We need to focus on nation building as opposed to self-indulgence and vote buying in the form of three way tunnels, ferris wheels and football stadiums. What we should be developing is conservation and utilisation of our water and land resources and the creation of jobs that last forever.

**What should Mr Turnbull do over the next year?**

Develop the north! Here are some examples:

- Hells Gate Dam Project (SW of Townsville), (this produces ethanol, sugar, electricity, Algae, Cattle feed, 20000 jobs for ever, relieves environmental pressure on the Barrier Reef, decreases transport CO2 by 5 per cent and national electricity emissions by nearly 1 per cent).
- Multi User Rilline into the Galilee (W of Mackay) coalfields, 17mt coal production to supply electricity in India with the rail line into the Galilee.
- STaDS (Southern Tablelands Development Scheme)(S of Townsville) \$1.2b a year revenue in irrigation, sugar and cattle and \$0.5b in hydroelectric and clean energy transmission.
- Silicon Sands developments in NE Aus (\$4000m revenue and 20k jobs).
- Title deeds in four million hectares of First Australian lands in NE Australia including small on farm irrigation rights.
- Multi user canal into the vast phosphate deposits on the Qld NT border (Mt Isa, Burketown). A canal reduces transportation costs from \$82 a tonne to \$18 a tonne. The canal also facilitates potentially the biggest prawn, crayfish and fish farming operation in the world. Projected \$7000m per year revenue.

**What is the prime minister's greatest missed opportunity in the past year?**

Not yet delivering on anything more than the promise of feasibility studies for North Queensland development. The Prime Minister has built a framework to proceed with these projects but he needs a construction authority to move immediately to deliver the four great developmental projects of North Queensland.

**What are the prime minister's greatest achievements in the past year?**

The \$5 billion infrastructure fund for Northern Australia, although we're yet to see a single dollar leave Canberra.

**Bob Katter**

Independent MP, ex-National

**Grouping –****Further comments on Mr Turnbull's first year in power**

Probably should have put Abbott in Cabinet.

**What should Mr Turnbull do over the next year?**

Talk to the public more. Explain. Argue.

**What is the prime minister's greatest missed opportunity in the past year?**

Removing s 18C.

**What are the prime minister's greatest achievements in the past year?**

Winning (just) the election.

**Anonymous**

Grouping Academia

**Further comments on Mr Turnbull's first year in power**

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**What should Mr Turnbull do over the next year?**

Engage and consult broadly (including outside Canberra) to try to foster coalitions around centrist, genuinely innovative policy positions on social and economic issues (climate change, immigration, etc.) in order to build bulwarks against the extreme right of his party and of the cross-bench, and to break intractable policy deadlocks.

**What is the prime minister's greatest missed opportunity in the past year?**

Resiling from an "everything is on the table" approach to tax reform, especially on negative gearing. Failing to project the above-mentioned positive narrative effectively across a broad cross-section of the electorate.

**What are the prime minister's greatest achievements in the past year?**

Introducing into public circulation a positive narrative surrounding the economic and technological challenges that Australia confronts.

**Anonymous**

**Grouping** Liberals

**Further comments on Mr Turnbull's first year in power**

The PM doesn't seem emotionally engaged with his job. He doesn't seem willing to engage - almost like he is afraid. The fact he lives at Point Piper effectively says the PM's residence is not good enough for him. He needs to start passionately engaging as PM rather than being somewhat detached.

**What should Mr Turnbull do over the next year?**

He has to lead on the plebiscite - saying "Lucy and I will vote yes" is simply not good enough. He has to create confidence that it will work and not be a leaderless shemozzle. He needs a political office with clear lines of authority, it's still not a settled office.

**What is the prime minister's greatest missed opportunity in the past year?**

He went to an election with a slogan but no agenda.

**What are the prime minister's greatest achievements in the past year?**

Well, he won the election, so let's give him that. A double D was the right call - but he didn't follow through with the union issue in the campaign. A good call on tax (it was too late to do tax reform so close to an election).

**Anonymous**

**Grouping** Economists

**Further comments on Mr Turnbull's first year in power**

Awkward, timid. Hopefully he is learning from his mistakes.

**What should Mr Turnbull do over the next year?**

Win public support for a sustainable pro-growth policy agenda.

**What is the prime minister's greatest missed opportunity in the past year?**

Selling a reform agenda.

**What are the prime minister's greatest achievements in the past year?**

A passable pre-election budget.

**Anonymous**

**Grouping** Business leaders

**Further comments on Mr Turnbull's first year in power**

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**What should Mr Turnbull do over the next year?**

Find a path for key legislative reforms in tax, spending, productivity and key reforms

**What is the prime minister's greatest missed opportunity in the past year?**

Going to an early election last year.

**What are the prime minister's greatest achievements in the past year?**

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**Anonymous**

**Grouping** Economists

**Further comments on Mr Turnbull's first year in power**

After starting with much promise it's been a very tough first year, thanks to political constraints on both sides of politics. It's now time to refocus and re-engage Australian's on the need for reform if we want to maintain the improvement in living standards that we have become used to.

**What should Mr Turnbull do over the next year?**

Re-engage the community on economic reform - starting with tax reform by asking Treasury to propose options for change; lead the debate on the pros and cons of each; and aim for a compromise that rises above party politics that delivers lower marginal tax rates across the board preferably funded by a higher



GST or by sensible limitations on the capital gains tax discount and negative gearing (in order to garner Labor support).

**What is the prime minister's greatest missed opportunity in the past year?**

Not combining his honeymoon period of relatively high community support with his ability to communicate difficult economic concepts to engage the community in a sensible debate about much needed tax reform.

**What are the prime minister's greatest achievements in the past year?**

The May Budget at least kept us on a path towards surplus and could be seen as "fair".

**Anonymous**

**Grouping** Liberals

**Further comments on Mr Turnbull's first year in power**

He needs to control the conservatives of his party.

**What should Mr Turnbull do over the next year?**

Legislate for same sex marriage.

**What is the prime minister's greatest missed opportunity in the past year?**

Same sex marriage.

**What are the prime minister's greatest achievements in the past year?**

Getting rid of Tony Abbott. Saving us from Bill Shorten. Means to an end.

**Anonymous**

**Grouping** Think tank

**Further comments on Mr Turnbull's first year in power**

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**What should Mr Turnbull do over the next year?**

Re-establish his authority. (1) Re-commit to innovation agenda, with real, tangible content for middle Australia. (2) Push on social issues - for which there is majority support nationally - putting the squeeze on the right wing of his own party, being the Turnbull that the country thought it was getting last September.

**What is the prime minister's greatest missed opportunity in the past year?**

Turnbull had the nation's attention in 4Q 2015 with his references to innovation & entrepreneurship, that globalization and rapid change are opportunities for Australia, not simply challenges/threats. Turnbull did something Prime Ministers rarely do, something that the country was actually yearning for: define the "question of our time", give the nation a mission statement. But there was insufficient follow through on this, making it "real" for ordinary Australians.

**What are the prime minister's greatest achievements in the past year?**

Winning re-election, if only barely. Coalition would have lost under Abbott.

**Anonymous**

SOURCE: FINANCIAL REVIEW | DATA EDITOR: EDMUND TADROS | GRAPHIC: LES HEWITT

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Susan Parr  
John Stuckey  
Jeff Kennett  
Judith Brett  
Peter Fray

**Click on thumbnails for detailed responses**

**Further comments on Mr Turnbull's first year in power**

Missed opportunity to build on the goodwill upon his election in the community to address economic and social reform around a strong narrative of enhancing middle Australia aspirations.

**What should Mr Turnbull do over the next year?**

Decisive, yet collaborative national leadership based on less ego and more performance. He is in danger of being seen as a total fizzer.

**What is the prime minister's greatest missed opportunity in the past year?**

Tax Reform.

**What are the prime minister's greatest achievements in the past year?**

The search continues!

**Warwick Smith**

Former federal minister. Liberal

**Further comments on Mr Turnbull's first year in power**

The most surprising features of the Turnbull Prime Ministership are, firstly, his lack of political courage and, secondly, his lack of political instinct, shown for example in his decision to fight an election on a ten year plan for modest and undeliverable tax deductions aimed at business.

**What should Mr Turnbull do over the next year?**

Take courage, challenge the Right, and live up to his previous concern for climate change and fundamental human rights.

**What is the prime minister's greatest missed opportunity in the past year?**

Finding a home and thus a human life for the people marooned on Nauru and Manus Island.

**What are the prime minister's greatest achievements in the past year?**

Great is a large word; there have been no great achievements.

**Robert Manne**

Writer and historian

**Further comments on Mr Turnbull's first year in power**

His slogans were particularly inept. The idea that there has never been a more exciting time to be an Australian came when the country was adjusting to the end of the mining boom with stagnant incomes and an increasingly unaffordable housing market. His emphasis on agility only drew attention to his inability to take the party room with him on a range of positions he had declared before he became prime minister. His subscription to the cargo cult of STEM and innovation leaves cold the majority who are untouched by it.

**What should Mr Turnbull do over the next year?**

Escape the current policy paralysis.

**What is the prime minister's greatest missed opportunity in the past year?**

To make good on the expectations created by his accession to office.

**What are the prime minister's greatest achievements in the past year?**

Keeping office.

**Stuart Macintyre**

Historian

**Further comments on Mr Turnbull's first year in power**

For someone who promised to forge a closer and more coherent connection with the Australian people, as PM he's actually managed to deepen the public's discord with Canberra. Combined with his policy inertia, he now runs the real risk of being marked down as the worst of a very average string of recent prime ministers unless he can quickly turn things around.

**What should Mr Turnbull do over the next year?**

Take risks. With his government on a knife-edge and his leadership under a growing cloud, he might as well propose some big, out-of-the-box solutions to Australia's big policy challenges. What has he really got to lose?

**What is the prime minister's greatest missed opportunity in the past year?**

He promised much in terms of transformative change in policy substance and political style. But by being seen to trade his core beliefs for support of party conservatives he's squandered a huge amount of public support. He's unlikely to get that back. He needed to stare down the reactionaries in his party at the outset, but instead he allowed them to dictate terms. That is the prism through which his leadership is now seen.

**What are the prime minister's greatest achievements in the past year?**

It's hard to point to anything of substance, apart from trying to shift the policy dial on innovation. Even the success of that is debatable. His first year has been remarkable for the lack of any real progress in any major policy area.

**Mark Triffitt**

Lecturer in Politics and Public Policy, University of Melbourne

**Further comments on Mr Turnbull's first year in power**

The superannuation reforms are terrible public policy - not for their objectives in reforming super tax preferences - little argument there - but for the means by which they propose to do it, and for the rank hypocrisy that some pre 2007 retiring politicians enjoy defined benefits of circa \$200k per annum which would require in order of \$4-6m in a SMSF to derive equivalent benefit - way in excess of proposed targeted caps.

**What should Mr Turnbull do over the next year?**

Engage with (not merely communicate to) the nation on the imperative for economic reforms and then lead with conviction and inclusiveness, rather than running random piece-meal stuff up the flag pole of popular opinion.

**What is the prime minister's greatest missed opportunity in the past year?**

Laying out a real and tangible comprehensive economic reform agenda for budget repair and socio-economic growth - as a basis to a fundamental election mandate - as unpalatable as that may appear. Previous Hawke and Howard governments levelled with the Australian people in run up to elections with considerable effect.

**What are the prime minister's greatest achievements in the past year?**

Revitalisation of front bench - bringing widely acclaimed talent on back bench to positions of influence and effectiveness - long overdue!

**Mitchell Hooke**

Former head of the Minerals Council of Australia

**Further comments on Mr Turnbull's first year in power**

Turnbull's greatest missed opportunity was in 2009. After being replaced by Abbott he should have established an independent political movement. If he had done so, given the rise in social media, he would be in a far more powerful position today.

**What should Mr Turnbull do over the next year?**

Forge a broad understanding with Labor and the Greens to pass key legislation.

**What is the prime minister's greatest missed opportunity in the past year?**

Given his pledge to govern consensually within the cabinet structure, his genuine opportunities have been so limited that there have been none to miss.

**What are the prime minister's greatest achievements in the past year?**

Getting elected.

**Tim Flannery**

Climate Council councillor

**Further comments on Mr Turnbull's first year in power**

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**What should Mr Turnbull do over the next year?**

Clearly define a mandate that addresses the concerns of the electorate and putting up actual policies from the betterment of the nation. Debit and the spending is a major issue that unfortunately won't be addressed until it becomes reactive policy when there is global economic calibration of the markets - be they US interest rates, global inflation and growth or geopolitical issues such as South China Sea.

**What is the prime minister's greatest missed opportunity in the past year?**

Initially having a clear mandate and cross section of policies that increased voter popularity would have solidified his position within the party and the party room would have supported the clear message from the Australian public. However, he has listened to other factions within the Liberal party in turn this has eroded and or compromised his stance on the aforementioned issues resulting in voter dissatisfaction - to his detriment and finding himself becoming more politically impotent throughout the last 12 months.

**What are the prime minister's greatest achievements in the past year?**

His greatest achievement was becoming the prime minister on a platform of progressive policy not limited to same sex marriage, climate change; broadening the base of the liberal party, engaging Australian voters with the possibility future technology advancements in renewable energy and the promise to be more consultative on issues such as Indigenous Affairs, refugees and Welfare. His platform of assisting small business and supporting a 'lower, simpler and fairer tax system'. So his greatest achievement sadly was the perception that as Prime Minister he would tackle these issues in a manner that brought about an element of respect to both Houses of Parliament.

**Paul O'Neill**

Chief Executive Officer of Nganwar-Aerwah Aboriginal Corporation

**Further comments on Mr Turnbull's first year in power**

A year that saw the greatest diminution in one person's political capital in the history of federation.

**What should Mr Turnbull do over the next year?**

Develop and announce a cogent, apolitical, costed, executable, practical directional plan for Australia for the next three years: an economic and social plan that contains clear strategies, piece by piece, supported by clear tactics, KPIs and timetable, piece by piece, devoid of jargon, buzzwords or political rhetoric (of course it won't happen).

**What is the prime minister's greatest missed opportunity in the past year?**

Capitalising on winning the Liberal leadership.

**What are the prime minister's greatest achievements in the past year?**

Winning the Liberal leadership.

**Eric Beecher**

Chairman of Private Media

**Grouping** Business leaders and lobbyists

**Further comments on Mr Turnbull's first year in power**

Exceedingly disappointing performance as leader, as advocate, as negotiator and as policy originator.

Frankly - arrogant, disconnected and hopeless.

**What should Mr Turnbull do over the next year?**

Work on developing real durable economic and social policy that reflects a confident defensible direction and which can withstand scrutiny - and then advocate those policies resiliently and persistently.

**What is the prime minister's greatest missed opportunity in the past year?**

Not getting electoral endorsement early in his tenure for a program of real substance. These slogan driven propositions and responses simply have to cease.

**What are the prime minister's greatest achievements in the past year?**

Getting the role and surviving - there is little of a policy or program delivery nature to merit comment.

**Anonymous**

Grouping Academia

**Further comments on Mr Turnbull's first year in power**

Very much a missed opportunity. To be fair the entire first term was a missed opportunity. Abbott and Hockey should have been replaced much earlier in the cycle. I think the Liberals have been too complacent - taking a "we're back, baby" attitude after a disastrous Labor government and expecting to simply re-start the Howard era policy success and prosperity.

**What should Mr Turnbull do over the next year?**

Have an open frank discussion about economic prosperity. He shouldn't be embarrassed to focus on our prosperity and should make no excuses in doing so. He should also use the mantle of authority that comes from being the prime minister to his advantage. I also think he should pay more attention to his own base. Simply refusing to budge on 18c of the RDA is not a viable policy (it will distract the government) and an inquiry into ABC bias and error should be undertaken too. He should also look to beefing up his economics team and I regret to say that means Scott Morrison must lift his game or be moved on.

**What is the prime minister's greatest missed opportunity in the past year?**

He has failed to establish an economic narrative that can drive a reform agenda and especially budget repair. He has floated many good ideas and proposals but I think the community wants to see fully fleshed out arguments that form part of a coherent narrative. That has been lacking and he has appeared to be disorganised and out of touch. He simply has not brought his great intelligence and communication skills to bear.

**What are the prime minister's greatest achievements in the past year?**

Winning the election - I think the Coalition would have lost under Tony Abbott.

**Anonymous**

Anonymous  
Eric Beecher  
Anonymous  
Paul O'Neill  
Tim Flannery

SOURCE: FINANCIAL REVIEW | DATA EDITOR: EDMUND TADROS | GRAPHIC: LES HEWITT  
Mitchell Hooke  
Mark Triffitt  
Stuart Macintyre  
Robert Manne  
Warwick Smith

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**Further comments on Mr Turnbull's first year in power**

He has been a disappointment both for his own side of politics - the conservatives of course but also for the moderates who support him - and for most Australians who wanted him to succeed.

**What should Mr Turnbull do over the next year?**

Outline the challenges facing the country and how he intends to meet those challenges. Then act! He talked too much. Prevaricates too much. He comes across as a ditherer.

**What is the prime minister's greatest missed opportunity in the past year?**

Going to the election with a clear narrative about the challenges facing the country and how his government would address them. Instead, he went to the over long campaign with no vision for the future except empty slogans and only a tax break for business as his major policy.

**What are the prime minister's greatest achievements in the past year?**

Scraping home in the 2016 election.

**Michael Gawenda**

Former editor-in-chief of The Age

**Further comments on Mr Turnbull's first year in power**

Overall, disappointing in that his personal views on important policies have had to play second fiddle to a narrow sector of the Coalition. As a social progressive he needs to bring the party into a more economic and social progressive position on a many policy matters.

**What should Mr Turnbull do over the next year?**

Find ways of developing policy in relation to longer term issues like climate change, superannuation, negative gearing, education funding all of which may need to include more cross-party policy work. The change-in-government/change-in-policy cycle must be broken and this requires buy-in by a broader range of political views - this is a challenge for Turnbull to be more inclusive.

**What is the prime minister's greatest missed opportunity in the past year?**

Bringing a more humane approach to asylum seekers and detention policy; budgetary repair focusing more on the revenue side.

**What are the prime minister's greatest achievements in the past year?**

A more positive and constructive relationship with the public service (including the integrity agencies like the AHRC and the OAI); less aggressive in international relations; more inclusive in policy making (e.g. education white paper) contrasting with top-down and often cynical approaches by Abbott - however, scope of policy work is still limited.

**Chris Aulich**

Former director of the Centre for Research in Public Sector Management at the University of Canberra

**Further comments on Mr Turnbull's first year in power**

He has foolishly allowed the left, the ABC and Labor to set the political agenda.

**What should Mr Turnbull do over the next year?**

Cut spending, trim the size of government, get rid of wasteful expenditure, particularly on issues like climate change.

**What is the prime minister's greatest missed opportunity in the past year?**

Using his early popularity to sell the urgent need for spending cuts and smaller government.

**What are the prime minister's greatest achievements in the past year?**

Finalising the free trade deals set up by Tony Abbott

**Rowan Dean**

Newspaper columnist.

Liberals

**Further comments on Mr Turnbull's first year in power**

Against media expectations, he has come to resemble Julia Gillard after her near-death political experience six years ago: adrift, vacillating and at the mercy of events. He will stagger on, but as increasingly damaged goods before the party once again turns to Tony Abbott.

**What should Mr Turnbull do over the next year?**

Failing budget repair, he should sidestep an obstructionist senate by picking issues that set the political agenda. Alas, he lacks any conviction.

**What is the prime minister's greatest missed opportunity in the past year?**

Failure to prosecute long-overdue tax reform at the height of his popularity. He has been consistently indecisive.

**What are the prime minister's greatest achievements in the past year?**

He delivered a sound address to Washington's Centre for Strategic and International Studies in January. It set the scene for his government's shrewd decision to not push freedom of navigation patrols in the South China Sea.

**Tom Switzer**

Senior fellow at the United States Studies Centre at the University of Sydney

**Further comments on Mr Turnbull's first year in power**

By the end of the Abbott era, many on the right were happy to give Malcolm Turnbull a go, joining with

those in the centre and beyond, each projecting their hopes onto one man, of uncertain core, to create a fluid hologram of hope. I hoped for a more fluent Tony Abbott with a return to Cabinet, the economy and less mistakes. Others imagined a fiscal dry and social wet. Some spoke of John Hewson's Fightback but more likeable. Most wanted an exact replica of John Key. All of us were making judgements about the risk of losing in one term after Queensland and Victorian Liberals quickly squandered big majorities. On the Left, The Press Gallery longed for gay marriage. @fitzfiles dreamed of his #Republic. For #Fairfax, Malcolm was "our kind of Liberal". The #ABC was a swaying groupie. No-one could please them all. So far, he has pleased none. Currently, Malcolm Turnbull's parable is the servant who buried his talents rather than risk losing them.

#### **What should Mr Turnbull do over the next year?**

- Make peace with Russia.
- Encourage our allies the US and UK to make peace with Russia.
- Provide a creative option to help solve the dispute in the South China Sea.
- Suggest a role for NATO that increases stability.
- Use east coast rainfall to water the western plains.
- Find language and courage to talk about the problems we're not talking about.
- Pay the legal costs of students who gets attacked by Australian Human Rights Commission.
- Build a coal fired power station to liberate South Australians from slavery to the spot price of energy.
- End tax payer funding of advocates of tax payer funding.
- Let children figure out some things for themselves.
- Limit asylum appeals to 50% of the work of the Federal Court.
- Pay the staff of the AHRC to stay home and read *Vanity Fair*.

#### **What is the prime minister's greatest missed opportunity in the past year?**

1. Giving up on state income taxes in three days; 2. Not outsourcing his government to John Key.

#### **What are the prime minister's greatest achievements in the past year?**

Putting State income taxes on the reform agenda.

#### **Ross Cameron**

Former Liberal MP for seat of Parramatta

#### **Further comments on Mr Turnbull's first year in power**

Like many, I was taken in by Mr Turnbull's patrician facade, sharp wits and ability to speak in clear, well-structured and articulate sentences. I inferred (with, it transpires, no real warrant) that they concealed principles and the willingness to act in the service of those principles. His nadir surely came when Dutton's dog-whistle racism on illiterate refugees was not only not condemned but was used as an opportunity to praise the Minister for doing such a terrific job in the portfolio. He had an opportunity to raise the level of political discourse in Australia, something for which, I think, there was a real appetite amongst the electorate after years of reality TV politics. He started well with the "everything's on the table" approach to tax reform but resiled from it far too readily in the face of kneejerk opposition. Consequently, the government has fallen back on the LNP caricature of business tax cuts funded by the poor. He has been very badly served by his Ministry, particularly a Treasurer who has not the first understanding of basic economics, but this is a weak defence, given the pronoun in "his Ministry". He also faces a hungry and largely unprincipled opposition that has both learned its lessons well from - and had any latent goodwill dried up by - the Abbott years. To my mind, though, the appropriate response to that lies in being more principled, not less. What's the Latin for "I came, I did nothing, I stuck around"? I'm sure Mr Turnbull would know.

#### **What should Mr Turnbull do over the next year?**

In one view it just doesn't matter! If he is doomed, as really seems to be the case, then nothing he does in the next year matters for his political (non) survival. So he might as well act with a view to the legacy he would like to leave. One option would be to clean up the asylum-seekers mess left to him by Rudd and Abbott/Morrison/Campbell: initiate a proper regional solution and do whatever can now be done for the destroyed souls on Manus and Nauru (and our \$55m Man in Phnom Penh) in cooperation with NZ and Canada. Another would be to refute and resist the alleged right-wing hold over him: be unequivocal on 18C, demote Dutton, rebuke the climate change denialists in his party, get out of the One Nation bed, listen to the Productivity Commission on preferential trading areas and denounce the populist protectionism of NXT (and of submarine building and of the National Party!) Yes, this might be political suicide, but if he will be the victim of political homicide anyway then at least he can go out on his own terms and, potentially, do some good for his party. Finally, he would have a great deal more credibility in rebutting Shorten's opportunism if he showed more willingness to act on principle himself.

#### **What is the prime minister's greatest missed opportunity in the past year?**

Very obviously, he should have called an election seeking a personal mandate immediately on rolling Tony Abbott. He had the opportunity to make a distinctive mark for himself and his government by being observably and functionally different to his predecessor and he shunned that opportunity. The inference drawn by the electorate is that he is beholden to the Abbott camp in the LNP; consequently his personal and professional reputations are in tatters and he has very little credibility in whatever he says or promises now. I think he has described himself as a liberal on social matters and conservative on economics; he has provided no practical evidence that either end of this claim is accurate.

**What are the prime minister's greatest achievements in the past year?**

First, he has moved some way towards de-linking terrorism and Islam in government discourse and seems to genuinely value Australia's multiculturalism. Second, Briggs, Brough and Robert moved on, under Turnbull's oversight, over improprieties: some small movement back towards ministerial responsibility in the Federal government.

**Martin Richardson**

Professor of Economics at Australian National University

**Grouping** Business leaders

**Further comments on Mr Turnbull's first year in power**

Giving in to Turnbull was a retrograde step for the Liberal Party, and thus for the country, which will play out for a decade - until the current generation of liberal politicians depart. Indeed perhaps the legacy will be more long lasting, finding echoes in the coming generations and thus be even more destructive.

**What should Mr Turnbull do over the next year?**

Resign - he won't of course. Failing that - reach out to the right. The two coming issues are money and Muslims. Only the right has sensible answers. Moreover for anyone, but especially Turnbull, and especially given his lack of EI, it is almost impossible to be a centre left leader of a centre right party. But doubly so, if the leader tries to exclude rather than embrace the core of the party.

**What is the prime minister's greatest missed opportunity in the past year?**

So many it is hard to rank them. Perhaps budget reform. That should have been his one strength.

**What are the prime minister's greatest achievements in the past year?**

Re-gaining government (just).

**Anonymous**

**Grouping** -

**Further comments on Mr Turnbull's first year in power**

All missed opportunities and lack of leadership.

**What should Mr Turnbull do over the next year?**

develop a coherent narrative on economic reform and foreign policy, especially for China.

**What is the prime minister's greatest missed opportunity in the past year?**

Economic reform.

**What are the prime minister's greatest achievements in the past year?**

Being returned to office.

**Anonymous**

Anonymous

Anonymous

Ross Cameron

Martin Richardson

SOURCE: FINANCIAL REVIEW | DATA EDITOR: EDMUND TADROS | GRAPHIC: LES HEWITT

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Tom Switzer

Rowan Dean

Chris Aulich



Michael Gawenda

**Further comments on Mr Turnbull's first year in power**

Came in with very high expectations, none of them met. He even nearly lost the election to Bill Shorten and he has helped Pauline Hanson revive her political career. Doesn't get much worse than that. Does he know what he is doing?

**What should Mr Turnbull do over the next year?**

Try to survive.

**What is the prime minister's greatest missed opportunity in the past year?**

To try to bring the Coalition back to the centre.

**What are the prime minister's greatest achievements in the past year?**

None.

**Nick Economou**

Senior lecturer in politics at Monash University

**Further comments on Mr Turnbull's first year in power**

Twelve months of dithering from beginning to end.

**What should Mr Turnbull do over the next year?**

Focus, firstly, on bringing the Budget deficit under control; secondly, taking up the cause of freedom of speech by moving to amend Section 18C of the Racial Discrimination Act (which would of course involve backing down from his present obduracy on that matter), thereby helping to heal the split within his party.

**What is the prime minister's greatest missed opportunity in the past year?**

His failure, time after time, to provide the leadership, including the new "economic narrative", that he promised on September 14 last.

**What are the prime minister's greatest achievements in the past year?**

Apart from succeeding (at last!) in becoming Prime Minister, it is hard to think of anything that could be called an "achievement". Some might say that winning the recent election was one such, but to adapt the verdict on the Duke of Marlborough's "victory" over the French at Malplaquet, "Many more such achievements like that and the Liberal Party will be undone".

**John Stone**

Former Nationals senator and secretary of the Treasury Department

**Grouping** Business leaders

**Further comments on Mr Turnbull's first year in power**

A huge disappointment: he promised no more sloganeering and a national conversation that respected the citizenry. His "jobs and growth" mantra was as vacuous a slogan as any his predecessor used and in lieu of policy advocacy we have been subjected to a ludicrous succession of thought bubbles.

**What should Mr Turnbull do over the next year?**

Develop the cojones necessary for real leadership, up to this point he has shown a tin ear for politics so as a matter of urgency he needs to find (if possible) the requisite instincts to do more than survive in politics. Given the ideological divisions in the Liberal party and his lack of interest in the practice of politics maybe Turnbull should "go for broke", prosecute his own liberal social agenda, and leave the office of prime minister having sought to modernise Australian ethos and values.

**What is the prime minister's greatest missed opportunity in the past year?**

Given his polling spike when he first took over as leader he should have gone to an early election. The double dissolution decision and epic election campaign were disastrous decisions.

**What are the prime minister's greatest achievements in the past year?**

Surviving, just? Becoming Prime Minister, another achievement to add to the Turnbull CV? There have certainly not been any significant advances made for the nation, Turnbull's first year in office seems like a 12 month hiatus, we are still waiting for the articulation of an agenda.

## **Anonymous**

**Grouping** Liberals

### **Further comments on Mr Turnbull's first year in power**

Sadly, Mr Turnbull has had no vision beyond his goal of attaining the Prime Ministership. He has shown no leadership, conviction, discipline or political nous, and given the precedent he set by citing 47% to 53% opinion polls to justify the removal of a sitting Coalition Prime Minister must improve his own performance radically and rapidly or face the possibility of a similar fate.

### **What should Mr Turnbull do over the next year?**

Work to convince the Australian public that repairing the budget, improving productivity and investing in necessary infrastructure is core to our nation's future and then begin implementing the reforms to achieve those outcomes, starting with the 2016-2017 budget.

### **What is the prime minister's greatest missed opportunity in the past year?**

Failing to formulate, articulate and sell the government's plan for the 2016-2019 term.

### **What are the prime minister's greatest achievements in the past year?**

Attempting in late August to put budget repair back at the core of the government's agenda; refusing to support Kevin Rudd's UN nomination.

## **Anonymous**

## **Anonymous**

SOURCE: FINANCIAL REVIEW | DATA EDITOR: EDMUND TADROS | GRAPHIC: LES HEWITT

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Anonymous

Anonymous

John Stone

Nick Economou

SOURCE: FINANCIAL REVIEW | DATA EDITOR: EDMUND TADROS | GRAPHIC: LES HEWITT

### **Further comments on Mr Turnbull's first year in power**

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### **What should Mr Turnbull do over the next year?**

Adopt more realistic budget projections so that the scale of the budget repair challenge is more obvious to everyone.

### **What is the prime minister's greatest missed opportunity in the past year?**

Submarine procurement that over-emphasised protecting local jobs at huge cost to the Australian taxpayer.

### **What are the prime minister's greatest achievements in the past year?**

Decisive reform on superannuation tax breaks.

## **John Daley**

Head of the Grattan Institute

### **Further comments on Mr Turnbull's first year in power**

Context, complexity and the existing political culture means the PM has an incredibly difficult role. Much like the narrowly elected Labor Government under Julia Gillard, Malcolm Turnbull should be given a genuine chance to get things done. Strong leadership requires a long-term vision and the ability to make decisions for the future. This is especially the case for the environment. Having now restored some stability to the policy debate in Australia, the PM should be given time to develop and implement his vision for Australia's future. Australians can (and should) be the judge of whether this is adequate at the next election.

### **What should Mr Turnbull do over the next year?**

Australians love and cherish their local parks, wildlife, beaches and special places like the Great Barrier Reef. They want to see the places they love protected for future generations, and they want our country to be fair and equitable for all - no matter their political persuasion. The PM's success or failure will depend of his ability to end the culture wars waged by his predecessor, and implement a long-term vision for

Australia's environment - including how we tackle climate change. The key question is whether he can put in place the policies and initiatives we need to protect our planet, the Reef, our climate and wildlife - in ways that provide jobs, support economic growth and promote wellbeing. This transition from the old economy to a new vision of sustainable development is one that needs to happen soon. It is an opportunity that the PM and our government must seize.

**What is the prime minister's greatest missed opportunity in the past year?**

The PM was right when he said there "there's never been a more exciting time to be an Australian". But he is yet to inspire the rest of the country that this really is the case. The complexity and speed of change in a globalised world requires the PM to motivate all Australians to be optimistic about the future, while at the same time realising that we can't go on as we have for the last 10 years. This is no easy task!

**What are the prime minister's greatest achievements in the past year?**

Since coming to office, the Prime Minister has injected a greater level of stability into the policy debate in our country. If you equate the PM as a CEO, then this first year would be viewed as one in which he's had to undertake a major corporate turnaround. We've gone from the chaos and counter-productive culture wars under his predecessor, to now having a more stable policy debate, relatively speaking. Changing organisational culture is a difficult thing, and the same goes for changing a political culture. These things take time.

**Dermot O'Gorman**  
CEO, WWF Australia  
Dermot O'Gorman  
John Daley

SOURCE: FINANCIAL REVIEW | DATA EDITOR: EDMUND TADROS | GRAPHIC: LES HEWITT

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**Grouping –**

**Further comments on Mr Turnbull's first year in power**

It's been ok all things considered. We hear talk about wanting to see the old Malcolm but is that even possible given the constraints of office? What Australia needs is business & innovation. That's what he promised so let's ask him to start delivering on that.

**What should Mr Turnbull do over the next year?**

A National strategy that ensures all states are assessed fairly & more equitably. A genuine national strategy would be cohesive for the Nation as the disparate nature of the states is more apparent than ever.

**What is the prime minister's greatest missed opportunity in the past year?**

Some bold moves would show he means business - he needs to lead with assertiveness.

**What are the prime minister's greatest achievements in the past year?**

Seeing the Govt re-elected but all being said & done its a time of transition & therefore a suitable timeframe to allow that to occur is required before hopefully it's full steam ahead with action (like turning the ship & then going forward).

**Anonymous**

SOURCE: FINANCIAL REVIEW | DATA EDITOR: EDMUND TADROS | GRAPHIC: LES HEWITT